we going to deal with all this diversity in ways that bring us together instead of tear us apart? And how are we going to learn enough as citizens to make good decisions about those issues that don't fit very well into the screaming and the clamoring, cutting us up in little pieces and making our blood boil instead of our hearts open and our heads clear? NPR can play a role in all that, for 29 cents a person a year. It's a good deal.

I'm glad that one of the many fights we're going to be waging this year for ordinary Americans is the fight to preserve National Public Radio.

Hillary and I are deeply honored to have every single one of you here tonight, honored by the generosity, especially, of our performers who came here, who have been so gifted and who have shared their gifts with us tonight. We thank you for doing it, and mostly we thank you for the purpose for which you have done it. We thank you for caring about your fellow Americans, who really need this great institution to be here 25 years from now celebrating the 50th anniversary of National Public Radio. Let that be our dedication on this wonderful night.

God bless you, and thank you.

NOTE: The President spoke at 9:05 p.m. in the East Room at the White House. In his remarks, he referred to Carl Kasell, newscaster, NPR News

## The President's Radio Address March 4, 1995

Good morning. I always like to hear from young people across our country. After all, they're at the heart of our efforts to build America up, to face the demands and the challenges of the 21st century. The responsibility of my generation is to leave those young people a better world and to make sure that they're prepared to succeed in that world.

I was especially touched by a letter I recently received from a 15-year-old girl named Melissa, who lives in a small town in the Midwest. Even though she's only 15 and she lives in America's heartland, she's a recovering drug addict. She's been drug-free for 2 years now, but she still sees other children going down the road to drug abuse, and she's very worried.

This is what she wrote to me: "It seems there's just not enough help, and when there is help, there's not enough money to do what needs to be done. Let's help this problem so it's not so big for the next generation." We ought to listen to Melissa. From our smallest towns to our biggest cities, millions of our children face the temptation of illegal drugs every day in their schools. Surveys show that unfortunately more and more of our adolescents are using illegal drugs. Kids today are somehow not getting the message. They are beginning once again to think that it's all right to use drugs,

that they're not really dangerous. But they're wrong. Too often, they're dead wrong.

Now, think about what this means for our communities and for our country, for all the rest of us. Illegal drugs go hand in hand with violence. They foster fear. Schoolchildren stay home by the thousands every day because they are afraid. And in this kind of environment, even the best behaved young people have a tough time learning. That means our standards of education are being undermined by drugs and violence. And that hurts our ability as a nation to compete and win. So we all pay a price.

The first line of defense, of course, has to be in our communities, with our parents and teachers and our neighbors, other role models in law enforcement and the religious community, telling our young people in no uncertain terms that drugs and violence are wrong and helping them to stay away or to get off. I know that.

But we here in Washington have a responsibility, too. All of you know there's a big debate going on in Washington now about what the role of the Government ought to be. The Republican contract says we should cut just about everything to pay for big tax cuts that go mostly to upper income people. Well, I think we should cut Government. We have. There are over

150,000 fewer people working here than there were when I took office. I think we ought to reduce the burden of unnecessary regulation, and we are.

But I think we need a Government that's lean and not mean, one that offers opportunity and challenges people to be more responsible, one that's a partner in increasing opportunity, empowering people to make the most of their own lives and providing more security for our people. The fight against drugs and the fight for safe schools does all of that.

After all, leaders of both parties have seen this as a problem that can't be ignored in Washington. President Reagan and President Bush invested in initiatives for drug-free schools. And last year, working with Members of Congress of both parties, our administration expanded the safe and drug-free schools program to include violence prevention and security. We passed legislation that sends \$482 million to the States, enough for efforts in over 90 percent of our school districts.

Communities are using this money in a lot of different ways. They are using it to pay for police officers and metal detectors to keep our schools safer, to train teachers, staff, and students on how to resolve conflicts without violence, to help guide young people in fighting peer pressure to use drugs, to help instruct parents on the warning signs of drug use. All of this is a very good and sound investment for our future. It's Washington being a good partner with people building their communities at the grassroots level.

The schools taking part wouldn't give up these safeguards. If anything, they want more help. But now, some Republicans in Congress want to completely eliminate our safe schools and antidrug efforts. Right now, Congress is considering a rescission bill that cuts out the money we passed last year for all these programs.

I am concerned that the Republicans are willing to sacrifice our children's safety and our ability to learn in secure environments to pay for these tax cuts for upper income Americans. That's not a good deal for American's children, for America's future. It's not a good deal for upper income Americans. It's not putting people first. It won't help to restore the American dream, to advance the economic interests of the middle class to support mainstream values. They're trying to cut other things that I don't support, either. They're trying to cut the crime bill we passed last year to provide 100,000 police on our streets and to cut other education programs.

Now, I know we've got to reduce the deficit. We've already brought it down by over \$600 billion under the tough plan we passed last year and the year before. And I've given Congress a budget that has another \$140 billion of spending cuts. I'll work with them to find more but not in education or jobs or the safety of our children. We need to be expanding opportunity up here, not restricting it. We need to be giving our people the tools they need to make the most of their own lives, not taking them away. We need to enhance our security, not undermine it.

And where our children are concerned, we've got to give them the best chance we can to develop their God-given abilities so they can do the rest. They've got to stay in school, stay out of trouble, stay off drugs and off the streets. But young people, given a chance, can overcome great obstacles.

Look at young Melissa. Now she's gotten herself a second chance to become a first-class citizen. We need more young people like her for their strength, their intelligence, their humanity. We don't have a one to waste. And our young people need us to have the vision and the strength to do what's best for their futures today.

Thanks for listening.

Note: The President spoke at 10:06 a.m. from the Oval Office at the White House.

## Memorandum on Regulatory Reform March 4, 1995

Memorandum for Heads of Departments and Agencies

Subject: Regulatory Reinvention Initiative

Last week, I announced this Administration's plans for further reform of the Federal regulatory system. This is a central part of reinventing our Government. All Americans want the benefits of effective regulation: clean water, safer workplaces, wholesome food, sound financial institutions. But, too often the rules are drafted with such detailed lists of dos and don'ts that the objectives they seek to achieve are undermined. Clear goals and cooperation would work better. Too often, businesses, especially small ones, face a profusion of overlapping and sometimes conflicting rules.

We have already made real progress in reforming regulation. This memorandum will build on the regulatory philosophy set forth in Executive Order No. 12866 of September 30, 1993, "Regulatory Planning and Review," which is premised on the recognition of the legitimate role of government to govern, but to do so in a focused, tailored, and sensible way.

In the year and a half since that order was signed, we have opened the rulemaking process to the public, we have increased cooperation and coordination among the Federal agencies, and we have seen good processes produce good decisions.

However, not all agencies have taken the steps necessary to implement regulatory reform. To reaffirm and implement the principles of Executive Order No. 12866, regulatory reform must be a top priority.

Accordingly, I direct you to focus on the following four steps, which are an integral part of our ongoing Regulatory Reform Initiative.

## First: Cut Obsolete Regulations

I direct you to conduct a page-by-page review of all of your agency regulations now in force and eliminate or revise those that are outdated or otherwise in need of reform. Your review should include careful consideration of at least the following issues:

- Is this regulation obsolete?
- Could its intended goal be achieved in more efficient, less intrusive ways?

- Are there better private sector alternatives, such as market mechanisms, that can better achieve the public good envisioned by the regulation?
- Could private business, setting its own standards and being subject to public accountability, do the job as well?
- Could the States or local governments do the job, making Federal regulation unnecessary?

This review should build on the work already being done by your agencies under section 5 of Executive Order No. 12866.

Your regulatory review task force should be headed by one of your appointees who should be given your full support and should, to the extent practicable, be freed of other duties.

I further direct you to deliver to me by June 1 a list of regulations that you plan to eliminate or modify with a copy of the report sent to Sally Katzen, Administrator of the Office of Information and Regulatory Affairs (OIRA). The list should distinguish between the regulations that can be modified or eliminated administratively and those that require legislative authority for modification or elimination.

## Second: Reward Results, Not Red Tape

I direct you to change the way you measure the performance of both your agency and your frontline regulators so as to focus on results, not process and punishment. For example, Occupational Safety and Health Administration (OSHA) inspectors should not be evaluated by the number of citations they write, nor should officials of the Consumer Product Safety Commission be judged by the number of boxes of consumer goods that are detained in shipment. This change in measurements should involve a two-step process.

First, you should identify appropriate performance measures and prepare a draft in clear, understandable terms, of the results you are seeking to achieve through your regulatory program. The draft should be circulated to frontline regulators for review and comment. This is the same work needed to meet the requirements of the Government Performance and Results Act of 1993.